

Report To:	Audit Committee	Date:	7 June 2022
Report By:	Interim Director Finance and Corporate	Report No:	AC/07/22/AP/APr
Contact Officer:	Governance Andi Priestman	Contact No:	01475 712251

Subject: INTERNAL AUDIT PROGRESS REPORT – 31 JANUARY TO 6 MAY 2022

1.0 PURPOSE

- 1.1 The purpose of this report is to enable members to monitor the performance of Internal Audit, to discharge their scrutiny and performance monitoring roles and gain an overview of the overall control environment throughout the Council.
- 1.2 The Monitoring Report from 31 January to 6 May 2022 is attached as an Appendix to Appendix 1 this report since its content is essential to the understanding of the Council's control environment.

2.0 SUMMARY

- 2.1 There were 2 internal audit reports finalised since the last Audit Committee meeting in February 2022:
 - Education Control Self-Assessment
 - Greenock Ocean Terminal Project Assurance Review
- 2.2 These reports contained 4 issues categorised as follows:

Red	Amber	Green	
0	0	4	

2.3 The fieldwork for the 2021/22 is almost complete and the status is as follows:

Stage	Number of Reports
Final Report	4
Draft Report	2
Fieldwork Complete – report N/A	3
Fieldwork Complete	0
Fieldwork in Progress	2
Planning	0
Not started/Deferred	2
Total	13

2.4 Due to delays in finalising some audits from the 2020/2021 annual audit plan the audit of Residential Care – Childrens' Services has been carried forward to the 2022/23 annual audit plan. In addition, although planning for the Learning Disabilities Services audit has been undertaken in 2021/22, fieldwork for the audit will now be carried out in 2022/23 as part of the project assurance review of Learning Disabilities.

- 2.5 In relation to internal audit action plans there were no actions due for completion by 30 Appendix 2 April 2022. The current status report is attached at Appendix 2.
- 2.6 The CMT has reviewed and agreed the current status of actions.

3.0 RECOMMENDATIONS

3.1 It is recommended that Members agree to note the progress made by Internal Audit in the period from 31 January to 6 May 2022.

Alan Puckrin Interim Director Finance and Corporate Governance

4.0 BACKGROUND

- 4.1 In February 2021, the Audit Committee approved the Internal Audit Annual Plan which detailed a programme of activity to be undertaken during 2021-22.
- 4.2 Internal Audit regularly reports findings and action plans to relevant Council Officers and the Audit Committee as part of the annual audit plan. A follow up process is in place to allow follow up of current internal audit actions to be co-ordinated and updated by Internal Audit on a monthly basis with regular reporting to CMT and the Audit Committee.

5.0 CURRENT POSITION

- 5.1 There were 2 internal audit reports finalised since the last Audit Committee meeting in January 2022:
 - Education Control Self-Assessment
 - Greenock Ocean Terminal Project Assurance Review
- 5.2 The fieldwork for the 2021/22 plan is almost complete and the current status of the plan is as follows:

Stage	Number of Reports
Final Report	4
Draft Report	2
Fieldwork Complete – report N/A	3
Fieldwork Complete	0
Fieldwork in Progress	2
Planning	0
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Total	13

- 5.3 Due to delays in finalising some audits from the 2020/2021 annual audit plan the audit of Residential Care Childrens' Services has been carried forward to the 2022/23 annual audit plan. In addition, although planning for the Learning Disabilities Services audit has been undertaken in 2021/22, fieldwork for the audit will now be carried out in 2022/23 as part of the project assurance review of Learning Disabilities.
- 5.4 In relation to internal audit action plans there were no actions due for completion by 30 Appendix 2 April. The current status report is attached at Appendix 2.
- 5.5 Section 5 of the action plan status report sets out the number of actions by audit year. There is currently a low number of actions for the audit year 2021/22 due to the fact that a number of 2020/21 audits were carried forward and completed during the first 6 months of 2021/22 which impacted on the commencement of the 2021/22 audit plan. In relation to the 2021/22 audit plan, fieldwork for the remainder of the plan was completed by 30 April 2022 and reports are being finalised for the remaining 2 reviews.
- 5.6 The CMT has reviewed and agreed the current status of actions.

6.0 IMPLICATIONS

Finance

6.1 There are no direct financial implications arising from this report.

Financial Implications:

One off Costs

Cost Centre	Budget Heading	Budget Years	Proposed Spend this Report	Virement From	Other Comments
N/A					

Annually Recurring Costs/ (Savings)

Cost Centre	Budget Heading	With Effect from	Annual Net Impact	Virement From (If Applicable)	Other Comments
N/A					

Legal

6.2 There are no direct legal implications arising from this report.

Human Resources

6.3 There are no direct HR implications arising from this report.

6.4 Equalities

(a) Has an Equality Impact Assessment been carried out?

	YES
Х	NO – This report does not introduce a new policy, function or strategy or recommend a substantive change to an existing policy, function or strategy. Therefore, no Equality Impact Assessment is required

(b) Fairer Scotland Duty

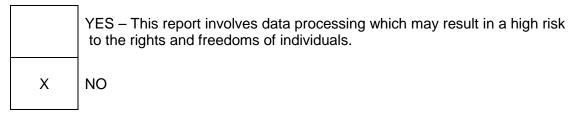
If this report affects or proposes any major strategic decision:-

Has there been active consideration of how this report's recommendations reduce inequalities of outcome?

	YES – A written statement showing how this report's recommendations reduce inequalities of outcome caused by socio-economic disadvantage has been completed.
Х	NO

(c) Data Protection

Has a Data Protection Impact Assessment been carried out?



6.5 Repopulation

There are no direct repopulation implications arising from this report.

7.0 CONSULTATIONS

7.1 Relevant officers have been consulted in the preparation of this report.

8.0 LIST OF BACKGROUND PAPERS

8.1 File of completed internal audit reports: Available from Andi Priestman, Chief Internal Auditor.

APPENDIX 1



Audit Committee Report Report on Internal Audit Activity from 31 January to 6 May 2022

INVERCLYDE COUNCIL – REPORT ON INTERNAL AUDIT ACTIVITY FROM 31 JANUARY TO 6 MAY 2022

Section	Contents	Page
1	Audit work undertaken in the period	1-2
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1 Audit work undertaken in the period

Reports issued since last update

1.1 In each audit, one of 4 overall opinions is expressed:

Strong	In our opinion there is a sound system of internal controls designed to ensure that the organisation is able to achieve its objectives.
Satisfactory	In our opinion <i>isolated</i> areas of control weakness were identified which, whilst not systemic, put some organisation objectives at risk.
Requires improvement	In our opinion systemic and/or material control weaknesses were identified such that some organisation objectives are put at significant risk.
Unsatisfactory	In our opinion the control environment was considered <i>inadequate</i> to ensure that the organisation is able to achieve its objectives.

1.2 Detailed findings and recommendations reported to management are currently graded using the following criteria:

Red	 In our opinion the control environment is insufficient to address the risk and this could impact the Council as a whole. Corrective action must be taken and should start immediately. Overseen to completion by Corporate Management Team. 		
Amber	 In our opinion there are areas of control weakness which we consider to be individually significant but which are unlikely to affect the Council as a whole. Corrective action must be taken (some exceptions may be agreed with IA) within reasonable timeframe. Overseen to completion by Head of Service. 		
Green	 In our opinion the risk area is well controlled or our audit highlighted areas for minor control improvement and/or areas of minor control weakness. Process improvements/efficiencies may be actioned at management discretion in consultation with Internal Audit (IA). Managed by service owner. 		

1.3 There were 2 audit reviews finalised since the February Audit Committee, which are identified below, together with a summary of the gradings of the issues identified. In Section 2 we have provided a summary of the main findings from the review.

		Grading		
Reports finalised since previous Audit Committee	Red	Amber	Green	Total Number of Issues
Education – Control Self Assessment	0	0	3	3
Greenock Ocean Terminal – Project Assurance Review	0	0	1	1
Total	0	0	4	4

Other activities

Risk Management

1.4 Risk Management is the subject of separate reporting to Audit Committee and a full report is submitted separately on an annual basis.

Internal Audit Action Plan Follow Up

1.5 The current status of Internal Audit Action plans is set out as an attachment at Appendix 2 to this report.

2 Summary of main findings from reports issued since previous Audit Committee

2.1 We have provided below a summary of the key findings from the final reports issued after 28 January 2022.

Education – Control Self-Assessment

- 2.2 Control Self-Assessment is a process through which the adequacy and effectiveness of internal controls are examined, with the goal of providing assurance that key objectives are being met. It allows Heads of Establishments and selected staff to participate in the assessment of internal controls and develop action plans to address any weaknesses that may be identified. In turn these action plans assist in evaluating risks which, if not properly addressed, could undermine the achievement of key objectives. Furthermore, Control Self-Assessments can increase awareness of internal control issues and motivate staff to carefully design and implement control processes.
- 2.3 The objective of this audit was to provide management and the Audit Committee with an assessment of the adequacy and effectiveness of the governance, risk management and controls surrounding a number of key risks faced by Education Services procurement and commissioning and complaints policies and procedures.
- 2.4 The review focused on the high level processes and procedures in relation to all Education establishments and concentrated on identified areas of perceived higher risk, such as arrangements for adherence to council policies and procedures in relation to procurement and commissioning and complaints.
- 2.5 The overall control environment opinion for this audit review was **Strong.** In terms of good practice we found that Educational establishments have a strong awareness of both procurement and complaints handling policies and procedures. However, the control self-assessment exercise highlighted the need for refresher training in relation to specific aspects of these areas for a number of educational establishments.
- 2.6 The review identified 3 GREEN issues which would enhance the control environment and an action plan is in place to address all issues by 31 August 2022.

2.7 Greenock Ocean Terminal – Project Assurance Review

2.8 Infrastructure improvements can raise economic growth across a region. In turn, economic growth can raise labour market participation and so assist the Council and its partner organisations in delivering positive social outcomes for local residents. It is within this context that three City Deal infrastructure projects are being progressed at Greenock Ocean Terminal, Inchgreen quayside and at the former Inverkip power station site. Inverclyde's projects sit alongside those in seven partner Councils across the Clyde valley. The City Deal programme spans the twenty years to 2034 and combines both national and local government funding of £1.13 billion. Inverclyde's City Deal projects have an estimated cost of £24.320m.

In addition, external organisations play a central role in progressing Inverclyde's City Deal projects.

City Deal grant funding of eligible costs for the Greenock Ocean Terminal project amounts to £9.693m. It is important that adequate arrangements are in place to effectively manage the financial flows which stem from the Greenock Ocean Terminal project. Likewise, it is also necessary to regularly inform elected members on the progress being made with this project.

- 2.9 The objective of this audit was to provide management and the Audit Committee with an assessment of the adequacy and effectiveness of the governance, risk management and controls surrounding the key risks faced by Inverclyde Council in relation to Greenock Ocean Terminal City Deal project.
- 2.10 The review focused on the high level processes and procedures in relation to the Greenock Ocean Terminal project and concentrated on identified areas of perceived higher risk, such as not adequately accounting for the income and expenditure streams associated with this project and not adequately reporting progress to elected members and Glasgow City Region's Programme Management Office. We excluded the professional and technical role of Property Services staff in managing the Greenock Ocean Terminal project as this has been/will be subject to a separate audit review of Property Services.
- 2.11 The overall control environment opinion for this audit review was **Strong**. In terms of good practice we found that relevant officers are working collaboratively in order to manage City Deal grant claims.
- 2.12 The review identified 1 GREEN issue which, if implemented by management, would enhance the control environment and an action plan is in place to address this issue by 30 June 2022.

3 Audit Plan for 2021/2022 – Progress to 6 May 2022

Planned Audit Coverage	Not started	Planning	TOR Issued	Fieldwork in Progress	Fieldwork Complete	Draft Report	Report Finalised	Reported to Audit Committee
Risk-Based Reviews								
Learning Disabilities Service – Transitioning to Adult Services	 ✓ ✓ ✓ Carried forward to 2022/2023 Audit Plan and planning information will be used to inform the 2022/2023 audit review 							
Public Protection – COVID-19 Response		\checkmark	\checkmark	~	\checkmark	\checkmark		
Registration Process – Births, Deaths and Marriages		✓	✓	✓	✓	\checkmark	✓	February 2022
Self-Directed Support		\checkmark	✓	✓	✓	\checkmark		
Residential Care – Childrens' Services	Carried for	orward to the	2022/23 a	annual audit p	lan.			·
Limited Scope Financial Reviews								
Insurance		\checkmark	\checkmark	~	\checkmark	\checkmark	✓	January 2022
Project Assurance Reviews				•				•
Greenock Ocean Terminal (b/f from 2020-21)		✓	✓	✓	✓	\checkmark	✓	June 2022
Devolved School Management	Complete - Internal Audit has provided advice on the Council's current DSM scheme and implementing the Scottish Government's DSM guidelines when updating the Council's current scheme. The revised scheme was approved by Education Committee on 8 March 2022.							
Corporate Fraud Reviews	1							
Employee Expenses – Quarterly Checks					cant issues a			
Client Accounts – Quarterly Checks					cant issues ar	ising to dat	e.	
Catering – Quarterly Stock Checks	Quarterly	<u>checks</u> com	plete. No	significant iss	sues arising.			
Regularity Audits	1				· · · · · · · · · · · · · · · · · · ·			
Education CSA		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	June 2022
Corporate Purchase Cards – Quarterly Checks	Quarterly	<u>checks</u> com	plete. No	significant iss	sues arising.			
Corporate Governance	1							
Annual Governance Statement 2020-21	Complete	e - Input prov	ided by Cl	A.				
Other Work								
Council Tax Reduction Scheme/Discounts/Exemptions	Checks are carried out to establish the validity of discounts and exemptions – see section 4.							
National Fraud Initiative	20/21 Exercise is almost complete – see section 4.							
SPOC Liaison with DWP				detailed activi	ty.			
Covid-19 - Recovery Process – Advice and Assurance	<u> </u>	 support pro 					-	
Inverclyde IJB	40 days a	allocated to I	JB audit pl	an. Two aud	its were planr	ned and bot	th are comple	ete.

4 Corporate Fraud Activity

4.1 The undernoted table sets out progress to date on corporate fraud activity in the period 31 January to 6 May 2022:

National Fraud Initiative Exercise

In relation to the 2020/2021 Exercise, matches have now been received and a detailed review of matches is now underway by Internal Audit and Services and over 99% of investigations are complete.

Matches	Number				Value of	
received	Investigated	No issues	Fraud	Error	Fraud/Error	
Housing Be	nefit					
45	45	41	2	2	£3,898.14	
Blue Badge						
373	373	191	0	182	N/A	
Council Tax Reduction Scheme						
659	648	637	8	3	£10,932.85	
Procurement						
46	46	46	0	0	£0	
Payroll						
49	48	48	0	0	£0	
Creditors						
1117	1117	1090	0	27	£73,908.59	
VAT						
69	69	69	0	0	£0	
Small Business Bonus Scheme						
45	44	42	0	2	£9,576.54	
TOTALS						
2403	2390	2164	10	216	£98,316.12	

The recheck exercise was refreshed in May 2022:

Matches	Number				Value of
received	investigated	No issues	Fraud	Error	Fraud/Error
5947	683	669	12	2	£14,669.26

Employee Expenses Quarterly Checks – 2021-2022

A new Travel and Subsistence policy was approved in September 2019. Checks to ensure ongoing compliance with the policy will be finalised by 30 June 2022.

Corporate Purchase Cards Quarterly Checks – 2021-2022

Quarterly checks are complete. No significant issues were identified.

Client Money Accounts Quarterly Checks – 2021-2022

The new policy was introduced in May 2020. Checks to ensure ongoing compliance with the policy will be finalised by 30 June 2022.

Catering – Quarterly Stock Checks – 2021-2022

Quarterly checks are complete. No significant issues were identified.

4 Corporate Fraud Activity (Continued)

4.2 The status of NFI cases being reviewed by Corporate Fraud since the last Audit Committee are set out below:

NFI Enquiries						
Number of Enquiries	Fraud Established	No Fraud	Referred to Finance	Referred to External Agency	Ongoing	
44	17	19	7	0	1	

4.3 SPOC Liaison 31 January to 6 May 2022

DWP Referrals	7 this period	10 to date			
LAIEF requests actioned	5 this period	17 to date			

4.4 Whistleblowing/Other Referrals

The status of whistleblowing/other enquiries received between 31 January and 6 May 2022 is as follows:

	Blue Badge Enquiries							
Number of Enquiries	Misuse Ide	entified		No misuse	Ongoing			
11	10			0	1			
	Council T	ax Refer	rals (V	Vhistleblower/Se	rvices)			
Number of Enquiries	Fraud Established	No Fraud		Referred to Finance	Referred to External Agency	Ongoing		
8	1	3		0	0	4		
		Other E	nquiri	es (Services)				
Number of Enquiries	Fraud		No Fraud		No Fraud		Ongo	ing
2	0			2	0			

5 Ad hoc activities undertaken since the previous Audit Committee

- 5.1 From time to time, management will request the assistance of Internal Audit in certain activities that are in addition to the annual Operational Plan. Examples of such activities include investigations of alleged irregularities, review of changes in system procedures etc.
- 5.2 Contingency has been made available in the Operational Plan for such ad hoc activities. Since the previous Audit Committee, ad hoc activity undertaken in the period is as follows:
 - Providing relevant information in relation to FOI requests.
 - Investigations as set out at sections 4.2 to 4.4 of the report.
 - Provision of ongoing advice and support to services.

INVERCLYDE COUNCIL INTERNAL AUDIT

REPORT TO AUDIT COMMITTEE ON STATUS OF INTERNAL AUDIT ACTION PLAN POINTS (RED AND AMBER ONLY) AT 30 APRIL 2022

Summary: Section 1 Summary of Management Actions due for completion by 30/04/2022

There were no actions due for completion by 30 April 2022.

Section 2 Summary of Current Management Actions Plans at 30/04/2022

At 30 April 2022 there were no audit reports delayed due to management not finalising the action plan within agreed timescales.

Section 3 Current Management Actions at 30/04/2022

At 30 April 2022 there were 4 current audit action points.

Section 4 Analysis of Missed Deadlines

At 30 April 2022 there were 4 audit action points where the agreed deadline had been missed.

Section 5 Summary of Action Plan Points by Audit Year

INVERCLYDE COUNCIL INTERNAL AUDIT REPORT TO AUDIT COMMITTEE ON STATUS OF INTERNAL AUDIT ACTION PLAN POINTS (RED AND AMBER ONLY) SUMMARY OF MANAGEMENT ACTION PLANS DUE FOR COMPLETION BY 30.04.2022

SECTION 1

Directorate	No. of Actions Due	No. of Actions Completed	Deadline missed Revised date set*	Deadline missed Revised date to be set*
Health and Social Care Partnership (HSCP)	0			
Education, Communities and Organisational Development	0			
Environment, Regeneration & Resources	0			
Total	0			

* These actions are included in the Analysis of Missed Deadlines - Section 4

INVERCLYDE COUNCIL INTERNAL AUDIT REPORT TO AUDIT COMMITTEE ON STATUS OF INTERNAL AUDIT ACTION PLAN POINTS (RED AND AMBER ONLY) SUMMARY OF CURRENT MANAGEMENT ACTION PLANS AS AT 30.04.2022

SECTION 2

CURRENT ACTIONS BY DIRECTORATE

HSCP				
Due for completion November 2022	2			
Total Actions	2			
Education, Communities and Organisational Development				
Due for completion June 2023	2			
Total Actions	2			
Total current actions:	4			

INVERCLYDE COUNCIL INTERNAL AUDIT REPORT TO AUDIT COMMITTEE ON STATUS OF INTERNAL AUDIT ACTION PLAN POINTS (RED AND AMBER ONLY) CURRENT MANAGEMENT ACTIONS AS AT 30.04.2022

SECTION 3

HSCP

Action	Owner	Expected Date
 Homelessness (August 2021) Adequacy of policies and procedures (Amber) Management will: Update the rent management policy and procedures and obtain CMT and committee approval as appropriate; review the arrangements for implementation and reporting of the Rent Management Policy; set a date to finalise its review of Homelessness assessment, housing support and case handling procedures; and ensure that version control is consistently and fully applied to all Homelessness policies and procedures. 	and Addictions)	30.11.2022*
Compliance with Records Retention and Disposal Policy (Amber) Management will develop a formal plan to organise the annual disposal of homelessness case files which have reached the prescribed retention period, including records which are held electronically.	Manager (Homelessness	30.11.2022*

Education, Communities and Organisational Development

Action	Owner	Expected Date
Education Control Self-Assessment (January 2020)		
Inefficient Use of ICT Systems (Amber) Once the pilot has been completed, the corporate transition will be implemented for the remaining schools.	Head of Education	30.06.2023*
In addition, staff will be given corporate e-mail address access and use of corporate printers.	Head of Education	30.06.2023*

INVERCLYDE COUNCIL INTERNAL AUDIT REPORT TO AUDIT COMMITTEE ON STATUS OF INTERNAL AUDIT ACTION PLAN POINTS (RED AND AMBER ONLY) ANALYSIS OF MISSED DEADLINES

SECTION 4

Report	Action	Original Date	Revised Date	Management Comments
Education CSA (January 2020)	Inefficient Use of ICT Systems (Amber) Once the pilot has been completed, the corporate transition will be implemented for the remaining schools.	14.08.20	30.06.23	The pilot exercise was undertaken however the rollout to remaining schools was halted as a result of responding to COVID-19. A revised schedule will be discussed and implemented with ICT which is dependent on Education and ICT having capacity to
	In addition, staff will be given corporate e-mail address access and use of corporate printers.	14.08.20	30.06.23	carry out individual audits of needs in each establishment. This requires full access to the buildings and the current Covid situation is making this more difficult to carry out.
				As part of the new Education Services digital strategy which was approved by Education Committee in November 2021, alongside the changes that ICT propose in the wider council digital strategy, Education Services will investigate moving away from the current networks to an alternate cloud based approach. Storage of sensitive or more confidential information would hopefully be able to be moved to a secure cloud based approach. A solution using the M365 platform has been identified which will
				be in place by August 2022. Deployment of the platform will then start with an anticipated completion date of June 2023.

INVERCLYDE COUNCIL INTERNAL AUDIT REPORT TO AUDIT COMMITTEE ON STATUS OF INTERNAL AUDIT ACTION PLAN POINTS (RED AND AMBER ONLY) ANALYSIS OF MISSED DEADLINES

SECTION 4

		Original	Revised	
Report	Action	Date	Date	Management Comments
Homelessness (August 2021)	 Adequacy of policies and procedures (Amber) Management will: Update the rent management policy and procedures and obtain CMT and committee approval as appropriate; review the arrangements for implementation and reporting of the Rent Management Policy; set a date to finalise its review of Homelessness assessment, housing support and case handling procedures; and ensure that version control is consistently and fully applied to all Homelessness policies and procedures. 	31.03.22	30.11.22	Some progress has been made but this action has now been incorporated into a larger ongoing service review of Homelessness with audit actions and other issues being progressed by relevant sub- groups and a Programme Board. In addition, over recent months, staff changes including the two Homelessness Team Leaders and Business Support have delayed progress with this action.
Homelessness (August 2021)	Compliance with Records Retention and Disposal Policy (Amber) Management will develop a formal plan to organise the annual disposal of homelessness case files which have reached the prescribed retention period, including records which are held electronically.	31.03.22	30.11.22	Some progress has been made but this action has now been incorporated into a larger ongoing service review of Homelessness with audit actions and other issues being progressed by relevant sub- groups and a Programme Board. In addition, over recent months, staff changes including the two Homelessness Team Leaders and Business Support have delayed progress with this action.

INVERCLYDE COUNCIL INTERNAL AUDIT REPORT TO AUDIT COMMITTEE ON STATUS OF INTERNAL AUDIT ACTION PLAN POINTS (RED AND AMBER ONLY) SUMMARY OF ACTION PLAN POINTS BY AUDIT YEAR

SECTION 5

The following table sets out the total number of agreed actions raised by audit year together with their completion status as at 30 April 2022.

	Total	Total	Total Current Actions Not Yet Due*		
	Agreed	Actions	Red	Amber	Green
Audit Year	Actions	Completed			
2014/2015	77	77	0	0	0
2015/2016	52	52	0	0	0
2016/2017	66	66	0	0	0
2017/2018	53	49	0	0	3
2018/2019	45	40	0	0	5
2019/2020	43	39	0	2	3
2020/2021	36	29	0	2	5
2021/2022	10	6	0	0	4
Total	382	358	0	4	20

*This part of the table sets out the total number of current actions not yet due at the date of the follow up report. The AMBER actions are included in Section 3 of the follow up report.